FY 2023-2024 BUDGET

BEXAR COUNTY EMERGENCY SERVICES DISTRICT NO. 2



Bexar County Emergency Services District No. 2 Fiscal Year 2023-2024 Budget - Operations and Capital

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Ralph Rodriguez

Assistant Chief

Mark Montgomery

Understanding Emergency Services Districts

What is an Emergency Services District?

An Emergency Services District (ESD) is a political subdivision of the State of Texas, similar to a School District, Library District, or Hospital District. Depending on the ESD's creation documents, an ESD can provide fire protection, emergency medical services, or both.

A board of five commissioners governs each ESD, which operates independently from the county government.

In most counties in Texas, the County Commissioners Court appoints the commissioners to two-year terms. Commissioners are elected for ESDs in Harris, Orange, and Smith counties and ESDs in more than one County.

In Bexar County, Emergency Service District Commissioners are appointed by the Bexar County Commissioner Court for two years.

Bexar County Emergency Services District No. 2 was created in May 2003 through a vote of the District's property owners and residents. BxCESD2 officially started operations in October 2003, celebrating its 20th year in October 2023.

How does an ESD get funding?

ESDs are allowed to levy ad valorem (property) tax. The Texas Constitution states ESDs may tax up to \$0.10 per \$100 of property valuation. The ESD's creation documents establish the District's initial tax rate.

ESDs may also collect sales tax, provided an election is held and voters approve this power. In Texas, 8.25% is the maximum allowed sales tax rate. The state collects 6.25%, leaving 2% available to eligible local jurisdictions, including ESDs. An ESD may collect anywhere from .125% to 2% of the local sales tax rate, depending on availability and subject to voter approval.

ESDs can also bill for services such as emergency medical or fire protection.

BxCESD2 levied an ad valorem (property) tax of \$0.088747 per \$100.00 of property tax valuation and a local sales tax of 1.5%.

The Guide to Our Individual and Collective Success

Vision

The Vision of Bexar County Emergency Services District No. 2 is to position the fire district operationally, financially, and politically through and beyond economic uncertainty while creating a predictable, sustainable future.

Mission

The Mission of Bexar County Emergency Services District No. 2 is to protect and enhance the safety and well-being of those who reside, visit, and travel through our District. Bexar County Emergency Services District No. 2 is committed to creating a safer community through education, prevention, preparedness, and effective emergency response.

Guiding Principles

- 1. We are committed to protecting life, property, and the environment.
- 2. We are committed to recruiting and maintaining a safe, healthy, well-trained, high-performing workforce.
- 3. Our fire protection district is the reason for our existence, and we strive to deliver comprehensive safety services of the highest quality.
- 4. We will foster and sustain the trust of our District and each other while protecting that confidence through our attitude, conduct, and actions.
- 5. All members of our diverse District are entitled to our industry's best practices.
- 6. We will serve our communities with Fairness, Honor, Integrity, and Courage.
- 7. We will pursue safe, effective, timely, economical, and measurable solutions in providing emergency services to the citizens of our District.
- 8. We will consistently provide professional, skilled, trained, courteous, and compassionate customer service.
- 9. We will be sensitive to the changing needs of our District.

TOP-RATED ISO CLASS 1 FIRE DEPARTMENT



TOP 1% IN THE NATION

Bexar County ESD No. 2 (BxCESD2) was awarded an ISO Class 1 rating on December 1, 2021. This is the best rating a fire department can achieve and is held by fewer than 1% of the nearly 46,000 rated fire departments and communities in the United States. Only 74 out of 2,800 Fire Departments in Texas are rated at an ISO Class 1.

The ISO Class 1 rating is significant for the citizens and businesses of BxCESD2 as it shows improvements in response time, personnel, training, water supply, and dispatch services. In addition, the ISO Class 1 rating applies to all residents and businesses that are within 5 miles of a fire station regardless of the proximity to a fire hydrant. Less than 20 Fire Departments in the State of Texas have an ISO Class 1 rating in both areas with and without hydrants, which BxCESD2 is proudly one of them. With these same efforts, BxCESD2 was able to help Bexar County ESD No. 6 achieve an ISO Class 2, which applies to all residents and businesses that are within 5 miles of a fire station regardless of the proximity to a fire hydrant.

If you are a resident within Bexar County ESD No. 2 or Bexar County ESD No. 6 boundaries and are within 5 miles of a fire station, we highly recommend contacting your insurance company and reporting the new rating as this should have a positive effect on your home insurance premium.



State Fire Marshal's Office PO Box 12107 | Austin, TX 78711 | 512-676-6800 | tdi.texas.gov/fire

7/9/2021

Ralph Rodriguez Chief of Bexar County ESD No 02 Fire Department 7045 Old Talley Rd San Antonio, TX 78253 ralph.rodriguez@bc2fd.org

Place Code: 02908 Community: Bexar County ESD No 02

Dear Ralph Rodriguez:

Insurance Services Office (ISO) has submitted a recommendation concerning your community's Public Protection Classification (PPC). Currently, the Community's Public Protection Classification is **02/10**.

Insurance Services Office is recommending the classification be changed to a split Class 01/10, with an effective date of 12/1/2021. The recommendation is based on a review of your community performed on 2/2/2021 and does include application of the Texas Exception to the Fire Suppression Rating Schedule.

With a split class, all class-rated properties located within 5 miles of a fire station will use **Class 01**. All class-rated properties located farther than 5 miles of a fire station will use **Class 10**. Hydrant distance requirement does not apply due to an alternate creditable water supply.

Public Protection Classifications range from 1 (superior) to 10 (does not meet minimum criteria).

We have reviewed the information provided and believe it is enough to grant approval. The Insurance Services Office will be notified of our approval of their recommendation and the effective date.

If you have any questions regarding this change, I may be reached at the address indicated above or by email to PPCOversight@tdi.texas.gov.

Please make sure all community officials and residents within your district are notified of the new Public Protection Classification rating for your community, and the effective date. We would like to find out how you feel about the Public Protection Classification (PPC) process and the Insurance Services Office (ISO) inspection services, by your participation in a brief customer satisfaction survey.

As a newly rated community you are our target audience and we would appreciate your feedback. The data you provide to us will assist us in reviewing our processes to make our relationships better. Please click here to complete our customer satisfaction survey.

We thank you for your time.

Sincerely,

Joel Duke

Joel Duke PPC Oversight Officer PPCOversight@tdi.texas.gov

TEXAS STATE FIRE MARSHAL	
Approved	
Disapproved	
Signature:	Date:

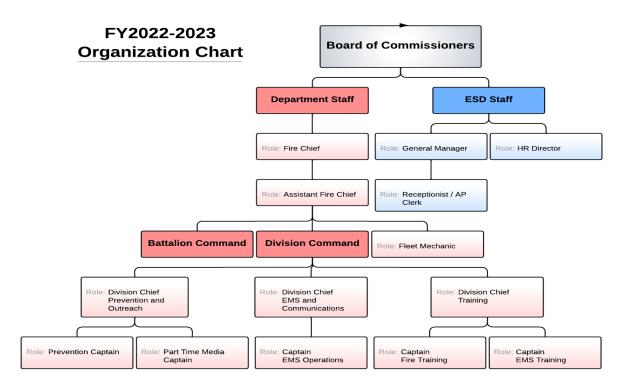
State of the Department

Demographic Data Set	BxCESD2	BxCESD6*	Combined
ISO Rating (1-10) 1-Best Rating	1	2	N/A
Population (2022 GIS Data)	150,517	21,212	171,729
Square Miles	60.91	88.54	149.45
Median HH Income	\$93,112	\$55,598	\$88,013
Commerical/Industrial Properties	1,045	367	1,412
Residential Properties	46,347	4,650	50,997
Vacant/Unimproved Properties	2,978	4,290	7,268
Total Properties	50,370	9,307	59,677
FY2022-2023 Property Valuation	\$17,605,861,074	\$1,834,615,699	\$19,440,476,773
Fire Stations	5	2	7
Fire Stations Under Construction (Rebuild)	3	1	4
Future Planned Fire Stations	4	1	5
Apparatus / Vehicles			
Engines	5	3	8
Aerials	2	0	2
Tenders	2	1	3
Brush Trucks / Attacks	6	3	9
Medics (Ambulances)	12	0	12
Specialty (Air & Light, WMD, Boat Etc)	2	1	3
Command	3	0	3
Administration	12	0	12
Total	44	8	52
Apparatus On-Order	8	0	8
Approved Staffing Positions	127	18	145
2023 Estimated Calls for Service	9,900	2,600	12,500
YTD Average Response Time	8:07	8:53	8:19

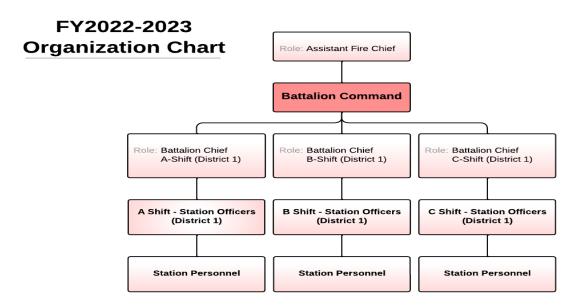
*BxCESD2 is the service provider for Bexar County Emergency Services District No. 6 (BxCESD6).

Organization Charts

Administrative



Operations



Service Area & Demographics



ESD 2

Bexar County Total Area: 60.91 Sq. Miles Total Population: 150,517 Pop. Density: 2,470.40 /Sq. Miles

Created for BCOEM by Bexar County IT GIS Team (Sep 2022) Data Source: US Census 2020, ACS (2016-2020). Estimates by ESRI based on block apportionment.

GENDER:

Total Male Population: 72,901 Total Female Population: 77,616

RACE:

Total HHs w/Food Stamps/SNAP: 1,322 **Total Population 1 Race: 93,992 Total Population 1 Race- White: 56,838** Total Population 1 Race- Black: 13,642 Total HHs w/Retirement Income: 5,652 Total Population 1 Race- American Indian: 1,435 Total HHs w/Social Security Income: 4,742 **Total Population 1 Race- Asian: 4,785 Total Population 1 Race- Pacific Islander: 356 Total Population 1 Race- Other: 16,936** Total Population 2+ Races: 35,565

ETHNICITY:

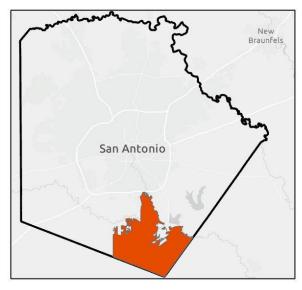
Total Hispanic Population: 70,986 Total Hispanic Population 1 Race: 40,585 Total Hispanic Population 2+Races: 30,401

AGE:

Total Population Age Under 5 Yrs: 11,278 Total Population Age 5 to 14 Yrs: 0 Total Population Age 15 to 24 Yrs: 0 Total Population Age 25 to 34 Yrs: 0 Total Population Age 35 to 44 Yrs: 0 Total Population Age 45 to 54 Yrs: 0 Total Population Age 55 to 64 Yrs: 0 Total Population Age 65+ Yrs: 0

HOUSEHOLDS: Median HH Income: \$93,112 Total No. of HHs: 40,295 Avg, HH Size: 3.20 Total HHs w/Public Assistance Income: 292

Contracted Service Area & Demographics



ESD 6

Bexar County Total Area: 88.54 Sq. Miles Total Population: 21,212 Pop. Density: 239.50 /Sq. Miles

Created for BCOEM by Bexar County IT GIS Team (Sep 2022) Data Source: US Census 2020, ACS (2016-2020). Estimates by ESRI based on block apportionment.

GENDER:

Total Male Population: 10,721 Total Female Population: 10,491

RACE:

Total Population 1 Race: 15,503 Total Population 1 Race- White: 10,148 Total Population 1 Race- Black: 288 Total Population 1 Race- American Indian: 385 Total Population 1 Race- Asian: 128 Total Population 1 Race- Pacific Islander: 7 Total Population 1 Race- Other: 4,547 Total Population 2+ Races: 5,478

ETHNICITY:

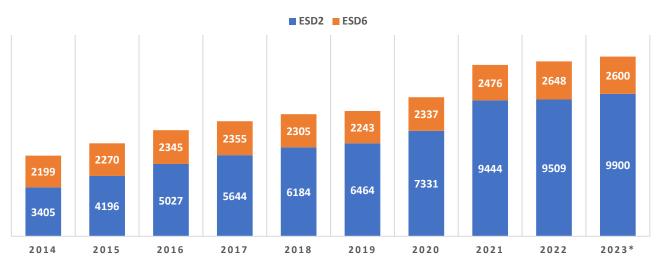
Total Hispanic Population: 16,732 Total Hispanic Population 1 Race: 11,481 Total Hispanic Population 2+Races: 5,251

AGE:

Total Population Age Under 5 Yrs: 1,575 Total Population Age 5 to 14 Yrs: 3117 Total Population Age 15 to 24 Yrs: 3062 Total Population Age 25 to 34 Yrs: 3233 Total Population Age 35 to 44 Yrs: 2355 Total Population Age 45 to 54 Yrs: 2558 Total Population Age 55 to 64 Yrs: 2603 Total Population Age 65+ Yrs: 2708 HOUSEHOLDS: Median HH Income: \$55,598 Total No. of HHs: 6,338 Avg, HH Size: 3.30 Total HHs w/Food Stamps/SNAP: 952 Total HHs w/Public Assistance Income: 114 Total HHs w/Retirement Income: 905 Total HHs w/Social Security Income: 1,275

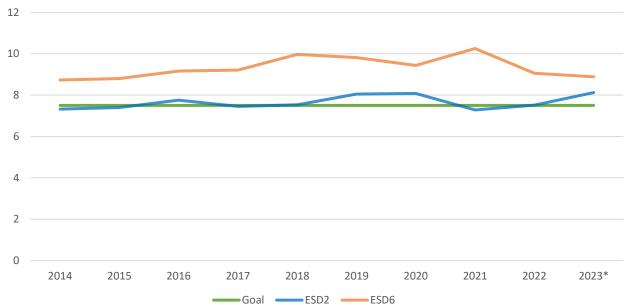
Call Volume / Response Times

BxCESD2 responded to 12,150 calls for service in 2022 and will anticipate responding to 12,500 calls for service in the 2023 calendar year. The year-over-year average growth has been 29% and a 289% increase in call volume since 2014.



10 YR CALL VOLUME BY CALENDAR YEAR





*Based on current year projections

In 2019 and 2020, BxCESD2 had an increase in response time due to the growth of the district. To meet the goal of less than 7 ¹/₂ minute response time, BxCESD2 opened two temporary fire stations in the north central and southwestern parts of the district. In 2023, BxCESD2 has an increase response time due to the construction to rebuild Station 121 on its existing property.

Promises Kept and Long Term Goals Achieved

In 2017 the citizens of BxCESD2 voted to establish a sales tax. The goal of establishing such a tax was to reduce response time, build and expand stations, purchase advanced apparatus, reduce the ISO rating and establish EMS Transport Services.

Goal #1: Establish EMS Transport Services

Achieved: EMS Transport Services began in May of 2019. BxCESD2 currently operates 6 ambulances 24 hours a day.

Goal #2: Build and Expand Fire Stations

Achieved: Station 125 was added in 2020 to service Alamo Ranch. Station 124 was added in 2021 to service 211/Potranco neighborhoods. Station 121 is currently being rebuilt on the existing property and is expected to be completed by Summer 2024. Station 123 is currently under construction in a new location near Bear Springs and Marbach Road to position itself to provide the best possible response time to the neighborhoods around 1604 and Marbach.

Goal #3: Purchase Advanced Apparatus

Achieved: Two ladder trucks, three engines, and mix of smaller apparatus were purchased to update the fleet and add a mass amount of capability and service to the District.

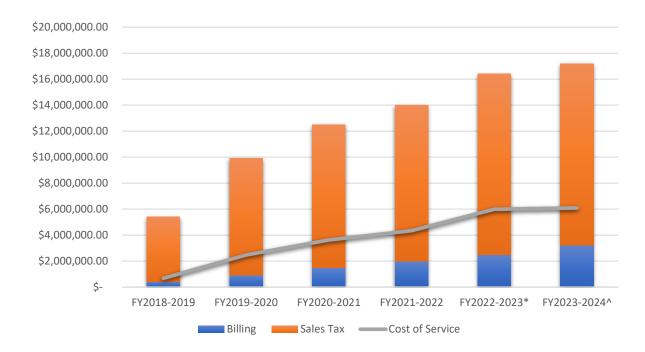
Goal #4: Achieve an ISO 1 Insurance Rating

Achieved: In 2020 the BxCESD2 received an ISO rating of 2 out of 10 and in 2022 that status was updated to the best ISO rating possible, and ISO 1. This is the best rating a fire department can achieve and is held by fewer than 1% of the nearly 46,000 rated fire departments and communities in the United States. Only 74 out of 2,800 Fire Departments in Texas are rated at an ISO Class 1.

Goal #5: Reduce Response Time

Working to Achieve: With the relocation of 123 and rebuild of 121 BxCESD2 has positioned itself to place staff and apparatus in the locations that will meet this need and work will continue to meet this goal.

Ambulance Transport Cost Vs Income Comparison

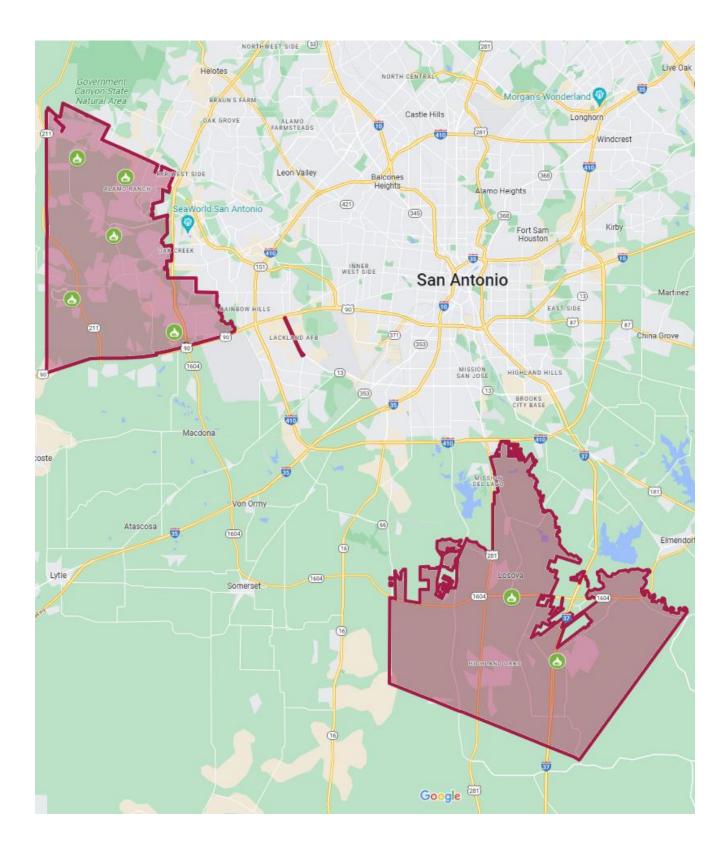


*Estimate Through FYE 09/30/2023 | ^Estimated Costs based on Known Costs

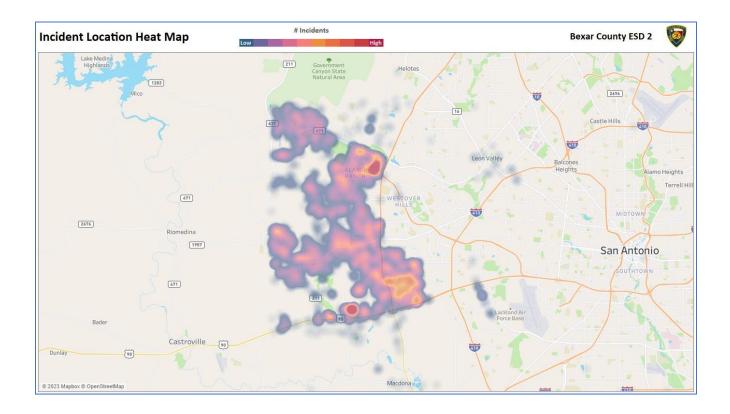
Bexar County ESD No. 2 evaluates the cost of operating EMS Services with the following data points:

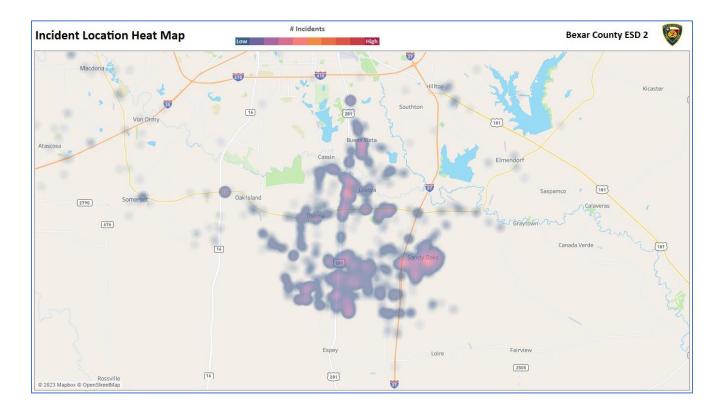
- 1. Average cost of employment of firefighter position multiplied by the number of firefighters needed to operate the number of ambulances in service that year plus 5% overtime costs.
- 2. The annual cost of employment of the EMS Coordinator, EMS Training Captain, and On-Duty Medical Officers. (Does not include the cost of the Division Chief EMS/Communications)
- 3. The acquisition cost of vehicles is spread over five years and begins on the in-service date.
- 4. Cost of fuel for all ambulances, command, and administration vehicles for these positions.
- 5. The maintenance cost of ambulances, command, and administration vehicles.
- 6. 50% of the medical supply cost.
- 7. The cost of medical equipment for each ambulance and MOF unit.

Service Area / Station Locations



Fiscal Year to Date Call Heat Map



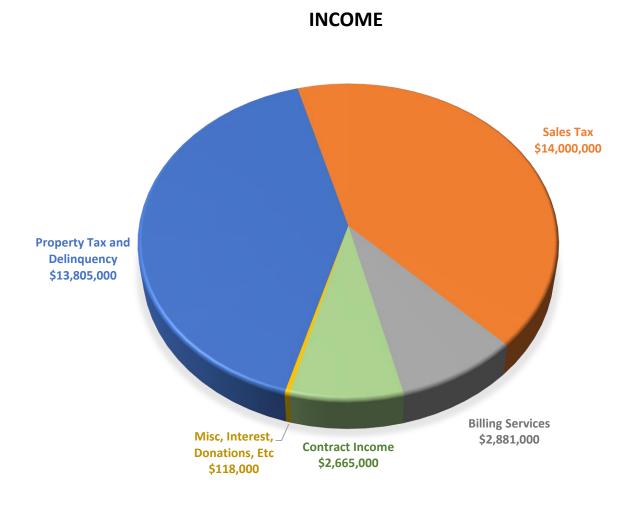




Operations Budget

FY 2023-2024 Income Summary

The FY 2023-2024 income comprises a combination of Property (Ad Valorem) Tax, Sales Tax, EMS and Fire Billing Services, and Service Contracts. The total proposed income for FY 2023-2024 is \$33,469,000, primarily made up of Ad Valorem Property and Sales Taxes.



Property Tax

A proposed Voter-Approved Tax Rate of \$0.083941 per \$100 would be the fourth consecutive year of a property tax rate reduction. This proposed rate would result in a 4.33% <u>decrease</u> in tax rate from last year and a 16.05% decrease in the tax rate since September 2020.

The proposed tax rate of \$0.083941 shows a projected increase of \$1,355,000 in property tax income, with 63% from new construction within BxCESD2's District. The total projected income at a 98% collection rate from property tax and delinquency is calculated to be \$13,805,000. Therefore due to an increase in overall income based on the previous year, BxCESD2 is obligated to post the notice to the public as a tax increase regardless of the reduction in the tax rate.

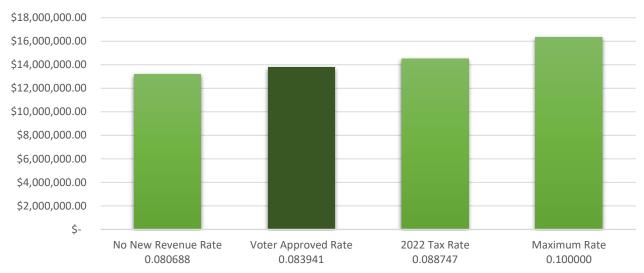


Property Tax Income Vs. Property Tax Rate Comparison

In FY2023-2024, the District will protect over \$20.69Bn of property and assets within the Boundaries of BxCESD2, with a taxable valuation of \$16.69Bn. There was an increase of \$2.38Bn in taxable valuation, with 48.6% or \$1.16Bn of that increase consisting of new properties.

With Bexar County Emergency Services District No. 6 valuation of \$2.14Bn, the total amount of property protected by BxCESD2 Fire and EMS Services is \$22.84Bn.

2023 Property Valuation	То	Total Valuation		Taxable Valuation
Existing Properties	\$	19,447,689,694	\$	15,534,132,935
New Properties	\$	1,250,403,850	\$	1,159,710,003
Total	\$	20,698,093,544	\$	16,693,842,938
Increase from 2022	\$	3,092,232,470	\$	2,386,668,279



Property Tax Rate Vs. Income Comparison 98% Collectable

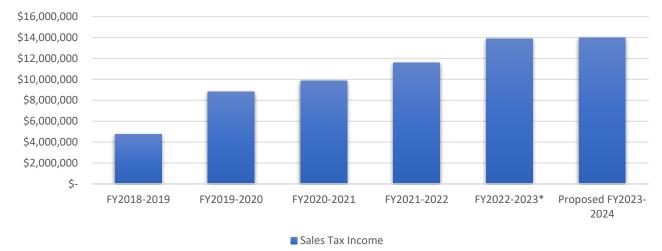
In FY2022-2023, BxCESD2 provided an additional property tax exemption above the State Requirements to Homestead, Disabled, and Over 65. In July of 2023, BxCESD2 continued those exemptions. Approximately 37,000 of the District's properties qualified for one or more exemptions. These exemptions equated to a total taxable property value decrease of \$205,025,101 across the District.

Exemption	Property Count	ESD2	Exempted Value
DP - Disabled Person	421	\$	1,126,344
DPS - Disabled Surviving Spouse	6	\$	12,000
FR - Free Port	1	\$	32,700
HS - Homestead	30,182	\$	128,296,794
LVE - Leased Vehicle for Personal Use	25	\$	58,145,482
Over 65 - Over 65	6,528	\$	17,282,781
Over 65 S - Over 65 Surviving Spouse	48	\$	129,000
Total	37,211	\$	205,025,101

BxCESD2 Property Exemptions Breakdown

Sales Tax

Sales Tax was established in 2017 through a vote of the residents of the District at a rate of \$0.015 (1.5%). Based on the last 24-month history, sales tax income is projected to be \$14,000,000, an increase of \$3,000,000 from the budgeted amount from FY2022-2023 of \$11,000,000 and approximately \$100,000 more than the estimated actual income of \$13,900,000. The increases year-over-year are the result of the tremendous growth within the District.



BxCESD2 Sales Tax Income Comparison

*Based on current year projections

BxCESD2 has contracted with HdL Companies (formerly Sales Tax Assurance) to maximize the District's Sales Tax income through professional monitoring of filings and records. HdL's Texas Forecast continues to predict statewide year-over-year local sales and use tax revenues will trend positively across all eight business categories through CY 2024, compared to the more dramatic growth experienced in CY 2022. Street-level consumer spending is expected to remain strong as consumers benefit from wage growth and the remains of excess savings spurred by reduced spending and stimulus infusions during the pandemic. Local sales and use tax revenues are expected to grow moderately through 2024 as manufacturing activity, business-to-business commerce, and inflationary increases offset any cooling in consumer-driven spending.

Market Category	Q3 - 2023	Q4 - 2023	Q1 - 2024	Q2 - 2024	Q3- 2024
Construction & Manufacturing	3%	3%	3%	3%	3%
General Retail	2%	2%	2%	2%	2%
Internet Retail	5%	5%	4%	4%	4%
Grocery Stores & Pharmacy	4%	4%	4%	4%	3%
Restaurants & Entertainment	6%	7%	3%	3%	3%
Professional & Financial Services	4%	5%	5%	5%	5%
Utilites & Other Service Providers	6%	6%	5%	5%	5%
Unclassfied Sales Tax	5%	5%	3%	3%	3%
Total Predicted Future 12 Months	3.8%	4.0%	3.0%	3.0%	2.9%

Sales Tax Growth Quarterly Projections (National Average)

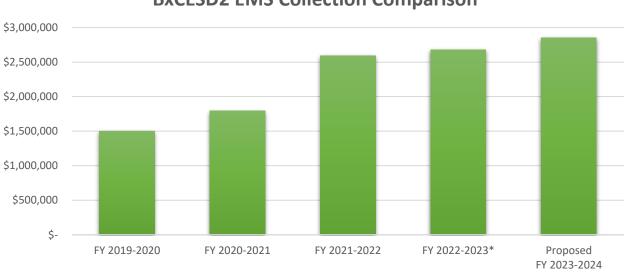
Contracted Service Agreements

BxCESD2 is the contracted service provider for Bexar County Emergency Services District No. 6 (ESD6) as a Fire and EMS First Responder Organization covering the ESD6 area utilizing two fire stations. BxCESD2 has contracted with ESD6 since FY2012-2013. The estimated contract cost is \$2,240,000 for FY2023-2024, which funds eighteen firefighters on a rotating shift of six firefighters per 48-hour period.

In FY2022-2023, BxCESD2 became one of two contracted providers for the Bexar County Specialized Multidisciplinary Alternate Response Team (SMART). This specialized response serves the area of unincorporated Bexar County and our 26 suburban cities, administered by the Southwest Texas Regional Advisory Council (STRAC). Law enforcement, paramedics, and mental health professionals are joining to address 9-1-1 calls that indicate a mental health need. The estimated operation cost is \$425,000, which funds the cost of four paramedics on a rotating shift of one paramedic per 12-hour period.

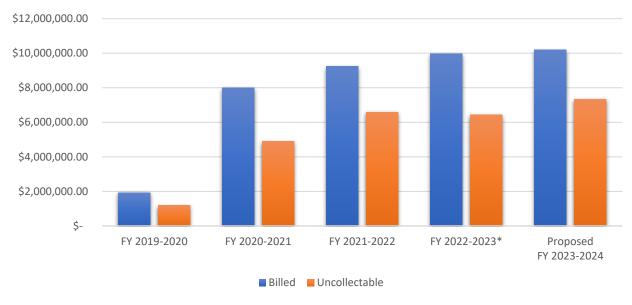
Billing Services

BxCESD2 began EMS Transport Services in May 2019. Due to call volume growth, the District has seen an average increase of 17% each year in EMS transport revenue but only a 3% growth in the last two years. The District has an average collections rate of 26% of billed transports due to government and insurance rate agreements, resulting in an average 74% uncollectable write-off balance year after year. It is anticipated that the District will collect, based on the two-year growth rate, \$2,856,000 in paid receivables from EMS Transport Billing for FY2023-2024.



BxCESD2 EMS Collection Comparison

EMS Collections



EMS Recorded Receivables Vs Recorded Uncollectable

*Based on current year projections

Income and Net Change Summary

	FY2023-2024		FY2022-2023	
Income Source	Proposed	A	dopted Budget*	Net Change
Delinquent Property Taxes	\$ 55 <i>,</i> 000.00	\$	50,000.00	\$ 5,000.00
Property Tax Revenue	\$ 13,750,000.00	\$	12,400,000.00	\$ 1,350,000.00
Sales Tax Revenue	\$ 14,000,000.00	\$	11,000,000.00	\$ 3,000,000.00
Donations	\$ 2,000.00	\$	100.00	\$ 1,900.00
Interest Income	\$ 100,000.00	\$	1,000.00	\$ 99,000.00
Reimbursements	\$ 16,200.00	\$	16,000.00	\$ 200.00
Special Income (Deployments)	\$ -	\$	-	\$ -
Billing Services	\$ 2,881,000.00	\$	2,000,000.00	\$ 881,000.00
Contract Income	\$ 2,665,000.00	\$	1,759,800.00	\$ 905,200.00
Total	\$ 33,469,200.00	\$	27,226,900.00	\$ 6,242,300.00

*Original adopted budget

FY 2023-2024 Operations Expenses

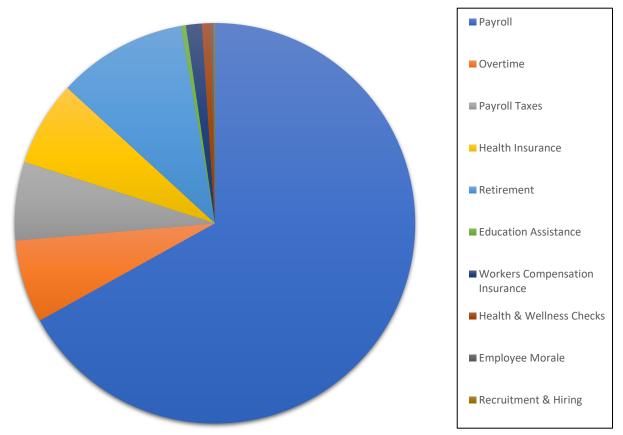
The total operation expenditures for FY 2023-2024 is \$32,495,000, with the most significant expense being a combination of employment expenses, including compensation, payroll taxes, benefits, retirement, and recruitment.

Benefits, Retirement, Recruitment \$3,836,000 **Compensation**, Salaries, Payroll Taxes \$15,305,000 **Operations Tools, Equipment &** Supplies \$2,903,600 **Facilities Supplies and** Maintenance \$410,000 Vehicles Supplies, **Maintenance and** Fuel \$1,170,000 Administrative, **Principal & Interest Professional Fees &** \$3,184,100 Supplies \$2,175,300 Training, Seminars & **District 2 Fire and** Information Travel \$785,500 Rescue Technology \$1,660,000 \$1,065,500

OPERATIONS EXPENSES

Compensation, Salaries, Payroll Taxes, Benefits, Recruitment

Salaries, Payroll Taxes, Benefits, and Retirement account for approximately 59% of the operating expenses for the District, totaling \$19,141,000.



Compensation & Benefits

Payroll & Compensation	\$ 12,811,000	66.9%
Overtime	\$ 1,280,000	6.7%
Payroll Taxes	\$ 1,214,000	6.3%
Life, Accident, & Health Insurance	\$ 1,312,000	6.9%
Retirement	\$ 2,000,000	10.4%
Education Assistance	\$ 80,000	0.4%
Workers Compensation Insurance	\$ 244,000	1.3%
Health & Wellness Checks	\$ 140,000	0.7%
Employee Morale	\$ 37,500	0.2%
Recruitment & Hiring	\$ 22,500	0.1%
Total	\$ 19,141,000	100%

Due to the continuous growth within the District, a need for a second on-duty Battalion Commander for all three shifts, a Division Chief of Logistics, and a Facilities Maintenance Technician has become

evident within the District's Operations. If the Battalion Chief positions are approved, the response area for ESD2 and ESD6 will be divided to maintain the span of control as recommended by the National Fire Protection Association (NFPA). The Division Chief of Logistics will take on the responsibilities of PPE, uniforms, equipment, EMS supplies, facilities, apparatus, and maintenance. The Logistics Chief will also manage the Fleet Mechanic and the Facilities Technician. The total added salary cost to employ these five positions is \$683,000, approximately 3.6% of the compensation budget.

Additionally, as part of our competitive pay program, an employee receives a salary step increase for every two years of service. The estimated cost to provide a step increase to 49.6% of the overall staff is \$277,000, which accounts for 1.4% of the compensation budget.

	Open	Proposed	Total	
Department/Division	Positions	Positions	Positions	Salaries
Executive Administration & Staff	1	0	5	\$ 635,000.00
Part-Time Administration	0	0	2	\$ 62,000.00
Divisional Command & Staff	1	2	10	\$ 1,060,000.00
Operations A-Shift	1	1	42	\$ 3,627,000.00
Operations B-Shift	0	1	42	\$ 3,499,000.00
Operations C-Shift	0	1	42	\$ 3,502,000.00
Part-Time Operations Staff	0	0	3	\$ 100,000.00
Smart Medic	1	0	4	\$ 290,000.00
Commissioners	0	0	5	\$ 36,000.00
Total	4	5	155	\$12,811,000.00

Administration & Operations Total Comparison

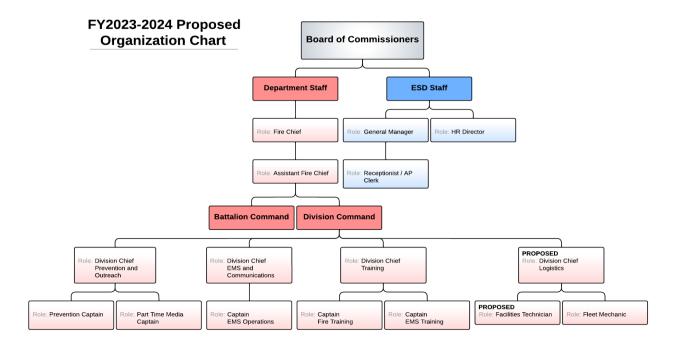


Agency Administration/Operations Employment Comparison

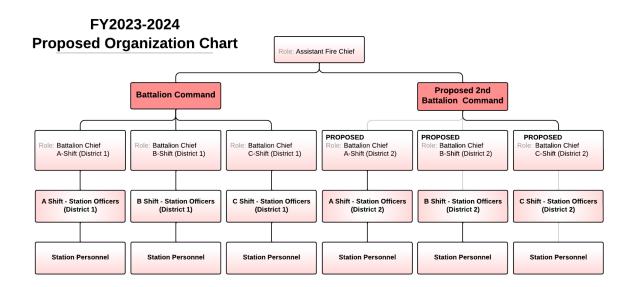
Agency	Administration	Operations	Total Employees	Admin %	Ops %
BxCESD2 2023-2024	16	131.5	147.5	11%	89%
Houston FD 2022	351.7	3457.7	3809.4	9%	91%
San Antonio 2023*	129	1812	1941	7%	93%
Austin FD 2022*	143	1317	1460	10%	90%
El Paso 2023	129	995	1124	11%	89%

*(San Antonio and Austin classify employees by Civilian and Uniformed/Commissioned)

Proposed Administration-Level Organizational Chart



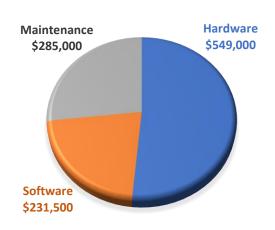
Proposed Operations- Level Organizational Chart



Information Technology

Information Technology Hardware, Software, and Contracted Maintenance account for approximately 3.2% of the operating expenses for the District, totaling \$1,065,500.

Approximately 20% of the District's MDTs, PCRs, Desktop Computers, and Laptops will be upgraded as part of the planned refresh rotation of hardware. All facility-based servers have been moved to hosted services as part of our technology upgrades. Security cameras will be installed at each facility as part of



the security upgrades to further protect the District's assets. Finally, upgrading the Station 124 training and conference rooms will allow continued in-person and virtual classroom environments. The enhancements will enable on-duty participation without relocating staff. The projected computer hardware cost will be \$549,000.00

The District technology initiative includes several pieces of software for business, government, fire, and EMS operations. Software is a crucial element of our operational efficiency improvement and is projected to cost \$231,500 for FY2023-2024.

Finally, the District has contracted with Hi-Tex Solutions as

part of its push to streamline the maintenance of its technology and provide a professional service for troubleshooting and technology implementation. This service includes around-the-clock monitoring for

connectivity, firewalls, and data filtering. The annual maintenance cost will continue without a perdevice increase from the previous year at an estimated expense of \$285,000.

Fire and EMS Operations - Equipment, Tools, and Supplies

Approximately 8.3% of the operations budget will fund small tools, equipment, supplies, PPE, and Uniforms totaling \$2,903,600.

Description	Budget	%
EMS Supplies	\$ 500,000.00	17.30%
EMS Equipment	\$ 524,700.00	18.10%
SCBA Supplies and Equipment	\$ 380,000.00	13.10%
Small Tools & Equipment	\$ 544,550.00	18.50%
Telecommunications and Radios	\$ 191,800.00	6.60%
Personal Protective Equipment	\$ 496,800.00	17.20%
Uniforms	\$ 237,800.00	8.20%
Rehab Supplies and Equipment	\$ 18,950.00	0.70%
Honor Guard Supplies and Equipment	\$ 9,000.00	0.30%
Total	\$ 2,903,600.00	100.00%

EMS Supplies: The District has contracted with Bound Tree for its EMS Supplies and is estimated, based on a 5-year history, to cost approximately \$500,000 for FY2023-2024.

EMS Equipment: EMS equipment cost of \$524,700 comprises two contracts with Zoll One and Physio ALS 360 to provide heart monitors, automatic external defibrillators, ventilators, automated CPR devices, power load stations, and power cots for ambulances.

SCBA Supplies and Equipment: Annual combined maintenance of the self-contained breathing apparatus (SCBA) and masks is projected to cost \$155,000. A rollover of \$225,000 is added to fund the purchase of new SCBA packs as part of a replacement plan for soon-to-be-expired air packs for a total SCBA budget of \$380,000.

Small Tools & Equipment: \$544,550 is set to be spent on small tools and equipment, which range from hand tools, fire hoses, rescue tools, rescue equipment, and firefighting supplies. \$213,500 of the \$544,550 will be used to purchase new battery-powered rescue tools to outfit all first-out fire trucks and aerial (ladder) trucks with a complete set of the latest generation of rescue tools.

Telecommunications and Radios: As part of our technology improvements, the District will continue to move forward with radio purchases for new apparatus to allow compatibility with the County's new radio system. The District will focus on purchasing radios and data modems for new fire apparatus using approximately \$105,000 of the proposed \$191,800 telecommunications budget. The remainder will be used for AT&T monthly services, VoIP monthly services, and radio repairs.

Personal Protective Equipment (PPE): PPE is firefighters' most critical safety equipment. In FY2023-2024, approximately 55 sets of bunker gear will be purchased to outfit new hires and replace soon-tobe-expired bunker gear at a cost of \$496,800. PPE includes boots, jackets, pants, helmets, gloves, hoods, rescue harnesses, traffic, and ballistic vests. A full complement of equipment for one firefighter costs approximately \$6,500 with a five-year primary use and five-year reserve or secondary use life span. Most PPE expires at ten years.

Uniforms: As part of the competitive pay and benefits initiative, the District funds uniforms for all members of the District. The uniforms include shirts, pants, boots, job shirts, and jackets. The total cost to outfit all 160 members is \$237,800.

Rehab Supplies and Equipment: Rehab equates to \$18,950 of the Equipment, Tools & Supplies Budget. These supplies include bottled water, snacks, ice chests, cooling fans, and shade tents intended to rehabilitate exhausted firefighters during extended fire calls and training.

Honor Guard Supplies, Equipment, & Training: The Honor Guard will expand its team by sending individuals to the Guard Academy and Taps Academy. The cost of \$9,000 will include uniforms and expansion of equipment.

Training

The Training Division provides orientation, skill assessment, and initial training for career firefighters and volunteer Fire and EMS responders, costing \$785,500 for FY2023-2024.



The Training Division schedules and manages all training seminars and events at \$429,300, utilizing approximately 54.65% of its budget. It is also responsible for continuing required training to ensure employees and volunteers meet required standards and certifications at an annual cost of \$52,100 to fund the certification and testing fees. The remaining \$304,100 (38.71%) funds all of the supplies and tools needed to carry out live training/live burn required annually to be able to fulfill Texas Commissioner on Fire Protection (TCFP) and Texas Department of State Health Services (DSHS) certification requirements.

Administrative and Professional Fees and Supplies

Description	Budget	%
Government Fee and Dues	\$480,000	22.10%
Professioinal Fees	\$878,500	40.40%
General Insurance	\$250,000	11.50%
Utilities	\$190,000	8.70%
Office Expenses	\$230,000	10.60%
Public Relations	\$78,000	3.60%
Legal Notices	\$8,000	0.40%
Dues and Subscriptions	\$59,800	2.70%
Misc	\$1,000	0.00%
Total	\$2,175,300	100.00%

Government Fees and Dues: These fees consist of administration fees passed down by the Bexar County Appraisal District, Bexar County Tax Collector-Assessor, and the Texas Comptroller Office.

Professional Fees: Professional fees consist primarily of EMS billing, accounting and audits, consulting, medical control services, and legal fees totaling \$878,500. A proposed increase in medical control fees will cover a significant increase in the availability of the Medical Director for the District at an annual cost of approximately \$250,000.

Professional Fees	Budget	%
Audits	\$30,000	3.41%
EMS Billing Fees	\$228,000	25.95%
Accounting Fees and Consultants	\$140,000	15.94%
Medical Control Fees	\$250,000	28.46%
Legal Fees	\$140,000	15.94%
Dispatch Fees	\$50,000	5.69%
Bank Fees	\$500	0.06%
Payroll Processing Fees	\$40,000	4.55%
Total	\$878,500	100.00%

General Liability, Commercial, and Automotive Insurance: The District is currently insured by VFIS of Texas (WinStar) for property, general liability, professional liability, cyber liability, malpractice, comprehensive, underinsured motorist, uninsured motorist, and equipment. The annual cost continues

to increase due to the continued growth and expansion of the services provided. The projected cost for FY2023-2024 is \$250,000.

Utilities: Electricity and Water make up almost 75% of the utility expenses at a cost of \$190,000. These expenses are divided among five fire stations, with a projected budget midyear to cover a sixth facility as it transitions to a new fire station in the Marbach/1604 area and turns its older existing building into a fleet maintenance center. BxCESD6 is responsible for paying for the utilities of Stations 161 and 162.



Office Expenses: The District anticipates a budget of

\$230,000 for office supplies, furniture, and postage. Approximately 84.78% of the budget will fund furniture for new fire stations 121 and 123, which are scheduled to be completed by late summer of 2024.

Public Relations: Effective fire department public relations involve clear communication, community involvement, transparency, and a commitment to promoting safety and well-being within the community. BxCESD2 offers a wide range of resources and events to the public at a relatively low cost including: Home Safety Surveys, Community Stop-The-Bleed Training, Civilian Hands-Only CPR Training, Smoke Alarm Check/Replacement Program, Car Seat Installations, Junior Fire Academy, Youth Firesetter Program, Health & Safety Fair, Senior Community Risk Reduction, the Santa's Fire Engine, Parade/Birthday Drives, and continuous Social Media Public Service Announcements. In FY2023-2024, the District anticipates a cost of materials and supplies of \$78,000.

Legal Notices: As per Texas Government Codes, the District must post several items in a generally circulated newspaper as part of our effort in transparency, costing the District \$8,000 per year.

Dues and Subscriptions: The District is a member of life, health, fire safety, legislative, and cooperative purchasing memberships that allow continuous interaction with other agencies and allow for the latest up-to-date practices and standards, costing the District \$60,000 annually.

Apparatus Maintenance, Supplies & Fuel

The District's Apparatus Maintenance and Supplies Budget is essential for ensuring the reliability, safety, and efficiency of the fire department's fleet. It's an investment that directly contributes to the department's ability to carry out its critical mission of protecting lives and property. It is divided into two main areas: maintenance/supplies and fuel. Maintenance and Supplies consist of all preventative and reactive repairs needed for the apparatus, including any small supplies or parts required for in-house maintenance. In the fourth quarter of FY2022-2023, a fleet mechanic was hired and will oversee apparatus maintenance, developing a maintenance program to bring the apparatus maintenance in-house.

The estimated cost of apparatus maintenance and repair is \$750,000, a projected reduction of 11% from FY2022-2023 estimated expenditures.



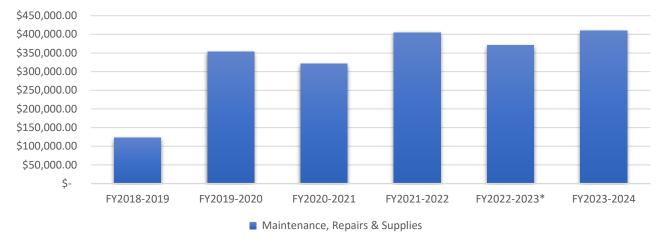
Vehicle Maintenance & Supplies / Vehicle Fuel

*Based on current year projections

Fuel is a critical resource that directly influences the ability of fire departments to fulfill their mission of protecting lives and property. The District must be prepared for various emergencies, including natural disasters, power outages, and fuel supply disruptions. A fuel reserve and contingency plans ensure that the department remains operational even in challenging circumstances. In FY2022-2023, the approval for a fuel trailer will allow for fuel storage during potential shortages. Since the price of fuel, such as gasoline and diesel, can vary, there is a need for a healthy budget of \$420,000 for FY2023-2024.

Facilities Maintenance & Supplies

BxCESD2's fire stations, administrative building, storage facility, and newly constructed training facility must be maintained to ensure the well-being of firefighters, staff, and visitors. Proper maintenance minimizes hazards and ensures facilities are always ready for immediate response. Based on current spending, the estimated expense for FY2022-2023 will be \$370,000. Facility maintenance costs have risen year-over-year at an average of about 4% over the last four years. It is anticipated that station 121 will reopen in the latter part of FY2023-2024, increasing the cost of facility maintenance. It is estimated to cost the District \$410,000 for FY2023-2024.



Facility Maintenance and Supplies

*Based on current year projections

Debt Principal and Interest

Although BxCESD2 does not hold a debt service tax rate, it does carry debt in the form of loans and lease agreements totaling annual liabilities of \$3,184,100.

TIB Facilities Loan (2.55% Interest Rate) - Final Payment 2042

Term: 20 Years

In November 2020, the City of San Antonio approved, as per Texas Health & Safety Code 775, a debt limit of \$30M. On March 15, 2022, BxCESD2 executed a loan with Government Capital and TIB, National Association, for \$30M at an interest rate of 2.55%. The annual liability to the District is \$1,933,514.73. The loan is scheduled to be paid on 03/15/2042. The loan will fund the capital improvement projects for rebuilding Station 121, relocating Station 123, and building out Station 125.

	FY2023-2024	FY2024-2025	FY2025-2026	FY2026-2027	FY2027-2028
Principal	\$1,198,311.86	\$ 1,228,868.81	\$ 1,260,204.96	\$1,292,340.19	\$ 1,325,294.86
Interest	\$ 735,202.87	\$ 704,646.92	\$ 673,309.77	\$ 641,174.54	\$ 608,219.87
Annual Payment	\$1,933,514.73	\$ 1,933,515.73	\$ 1,933,514.73	\$1,933,514.73	\$ 1,933,514.73

First Security Apparatus Lease Purchase (3.49% Interest Rate) - Final Payment 2029

Term: 7 Years

In September 2022, the District entered into a lease-purchase agreement with First Security Finance to purchase 3 Fire Engines and 1 Tiller (Aerial Quint) Ladder Truck. The \$6.092M loan will be funded through 7 annual payments, with its final payment on 09/15/2029. The Tiller is scheduled for delivery in the spring of 2025, and the three fire engines will be delivered shortly after in the summer of 2025.

	FY2023-2024	FY2024-2025	FY2025-2026	FY2026-2027	FY2027-2028
Principal	\$809,718.00	\$837,977.00	\$867,222.00	\$897,488.00	\$928,811.00
Interest	\$185,055.23	\$156,796.07	\$127,550.67	\$ 97,284.62	\$ 65,962.29
Annual Payment	\$994,773.23	\$994,773.07	\$994,772.67	\$994,772.62	\$994,773.29

Motorola Radio Lease Purchase (4.650% Interest Rate) - Final Payment 2028

Term: 5 Years

As part of our technology improvements, the District focused on a radio system upgrade to coincide with the County's communications upgrade by agreeing to purchase 100 handheld radios in FY2022-2023. This annual liability for the \$1.11M lease purchase has a final payment scheduled for March 1, 2028.

	FY2023-2024	FY2024-2025	FY2025-2026	FY2026-2027	FY2027-2028
Principal	\$203,083.67	\$212,527.06	\$222,409.57	\$232,751.61	\$243,574.57
Interest	\$ 51,817.11	\$ 42,373.72	\$ 32,491.21	\$ 22,149.17	\$ 11,326.21
Annual Payment	\$254,900.78	\$254,900.78	\$254,900.78	\$254,900.78	\$254,900.78

District 2 Fire and Rescue

District 2 Fire and Rescue hosts the District's volunteer firefighters and services the ESD through contracted architectural services, an apparatus lease agreement for three fire engines and a quint, and a loan for Station 124. The anticipated expense to BxCESD2 to fund those items is \$1,660,000.

	FY2023-2024	FY2022-2023	
Expense	Proposed	Adopted Budget*	Net Change
Administrative, Professional Fees & Suppli	\$ 2,175,300	\$ 1,230,000	\$ 945,300
Compensation, Salaries, Payroll Taxes	\$ 15,305,000	\$ 13,356,000	\$ 1,949,000
Benefits, Retirement, Recruitment	\$ 3,836,000	\$ 2,946,500	\$ 889,500
Operations Tools, Equipment & Supplies	\$ 2,903,600	\$ 2,646,932	\$ 256,668
Facilities Supplies and Maintenance	\$ 410,000	\$ 315,800	\$ 94,200
Vehicles Supplies, Maintenance and Fuel	\$ 1,170,000	\$ 1,100,000	\$ 70,000
Principal & Interest	\$ 3,184,100	\$ 2,935,000	\$ 249,100
Training, Seminars & Travel	\$ 785,500	\$ 565,700	\$ 219,800
Information Technology	\$ 1,065,500	\$ 601,000	\$ 464,500
District 2 Fire and Rescue	\$ 1,660,000	\$ 1,700,000	\$ (40,000)
Total	\$ 32,495,000	\$ 27,396,932	\$ 5,098,068

Expense and Net Change Summary

Operations Net Income/(Expense) Summary

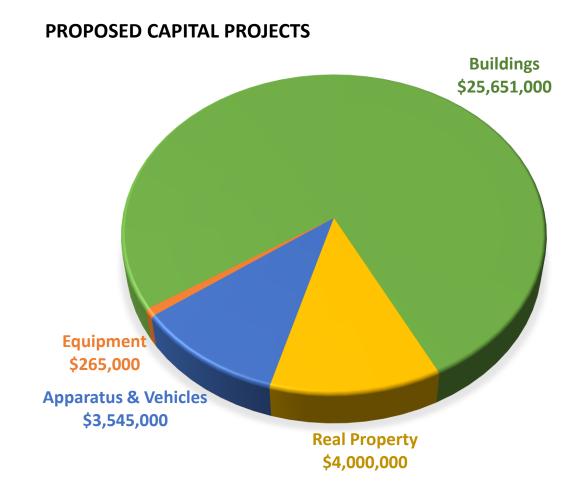
	FY2023-2024
Income	Proposed
Property and Sales Taxes	\$ 27,805,000
Donations	\$ 2,000
Interest Income	\$ 100,000
Reimbursements	\$ 16,000
Contracts, Billing & Deployments	\$ 5,546,000
Total Income	\$ 33,469,000
Expense	
Administrative, Professional Fees & Supplies	\$ 2,175,300
Compensation, Salaries, Payroll Taxes	\$ 15,305,000
Benefits, Retirement, Recruitment	\$ 3,836,000
Operations Tools, Equipment & Supplies	\$ 2,903,600
Facilities Supplies and Maintenance	\$ 410,000
Vehicles Supplies, Maintenance and Fuel	\$ 1,170,000
Principal & Interest	\$ 3,184,100
Training, Seminars & Travel	\$ 785,500
Information Technology	\$ 1,065,500
District 2 Fire and Rescue	\$ 1,660,000
Total	\$ 32,495,000
Net Income - Reserve/Capital Fund Increase	\$ 974,000



Capital Project Budget

FY 2023-2024 Capital Projects

The total capital equipment and project expenditures for FY 2023-2024 is \$33,461,000, with the most significant expense in fire station construction and real property improvements.



Capital Apparatus & Vehicles

The District will continue to assess its fleet of response apparatus and vehicles for feasibility, reliability, and serviceability to determine its replacement of apparatus that no longer meets these standards. Continued monitoring of growth will help determine the need for additional apparatus, and the timing of additional fire stations is essential to ensuring on-time delivery of new apparatus for these stations. The District will focus on the replacement of an Ambulance and Brush Truck. It will seek to acquire an ambulance bus/rehabilitation unit for large-scale or mass casualty incidents, a mechanic truck, a training van, and two administration/command vehicles with a projected expense of \$3,545,000.

Capital Equipment

The District will seek to acquire a replacement Fire Prevention Trailer to fit its growing needs. The District will also seek to acquire several pieces of equipment, including search and rescue UTVs, a fuel trailer, a forklift, a scissor lift, and a rehab trailer, at a projected cost of \$265,000.

Capital Buildings

The District is currently in the construction phase for Fire Station 121, Fire Station 123, and a live burn training facility with projected payments FY2023-2024 of \$19,421,000. The District will seek the construction of Station 125 and improvements at Station 124 as a projected payment of \$6,230,000 for FY2023-2024. The five capital improvement projects total \$25,651,000 in expenditures.

Capital Real Property

Investing in property for fire stations is an important decision that requires careful consideration and planning. Fire stations are critical infrastructures that provide essential services to communities, and their location can significantly impact response times and overall effectiveness. The District will continue to see significant growth over the next several years, resulting in the need to invest in property early to ensure the best value for the community. This District will seek to invest \$ 4 million for one to four additional properties identified to provide the best location and response times for the area's neighborhoods and businesses.

Funding Source	FY2023-2024
Estimated Reserve Fund	\$ 22,313,000
Estimated Accounts Receivable	\$ 1,200,000
Estimated Loan Balance	\$ 24,000,000
FY2023-2024 Operation Fund Balance	\$ 974,000
Total Income	\$ 48,487,000
Expense	
Capital Apparatus and Vehicles	\$ 3,545,000
Capital Equipment	\$ 265,000
Capital Buildings	\$ 25,651,000
Capital Real Property	\$ 4,000,000
Total	\$ 33,461,000
BxCESD2 Cash/Reserve Funds Balance	\$ 15,026,000

Total Net Income/(Expense) Summary



Budget Overview: FY2023-2024 Budget

	TOTAL
Income	
4000 Tax Property Ad Valorem Revenue	
4003 Ad Valorem - Delinquent Taxes	55,000.00
4004 Ad Valorem - Tax Revenue	13,750,000.00
Total 4000 Tax Property Ad Valorem Revenue	13,805,000.00
4050 Sales Tax Revenue	
4051 Sales Tax Revenue - Gross	14,000,000.00
Total 4050 Sales Tax Revenue	14,000,000.00
4300 Grants and Contributions	
4301 Donations	2,000.00
Total 4300 Grants and Contributions	2,000.00
4400 Interest Income	
4401 Interest Income	100,000.00
Total 4400 Interest Income	100,000.00
4700 Other Income	
4704 Reimbursements	16,000.00
Total 4700 Other Income	16,000.00
4800 Special Income	
4810 Fire Billing Services Income	25,000.00
4811 EMS Billing Services Income	10,200,000.00
4812 Contract Income	2,665,000.00
4813 Allowance for Uncollectible EMS	-7,344,000.00
Total 4800 Special Income	5,546,000.00
Total Income	\$33,469,000.00
GROSS PROFIT	\$33,469,000.00
Expenses	
6000 Adminstrative Fees - Oth Govnmt	
6005 Bexar Appraisal District Fees	100,000.00
6010 Bexar Tax Assessor Fees	100,000.00
6015 State Comptroller Service Fee	280,000.00
Total 6000 Adminstrative Fees - Oth Govnmt	480,000.00
6020 Commissioner Expenses	
6021 Commissioner Compensation	36,000.00
Total 6020 Commissioner Expenses	36,000.00
6030 Dues and Subscriptions	
6031 Dues and Subscriptions	59,800.00
Total 6030 Dues and Subscriptions	59,800.00
6040 Publications and Communications	,
6041 Legal Notices	8,000.00
Total 6040 Publications and Communications	8,000.00



Budget Overview: FY2023-2024 Budget

	TOTAL
6050 Public Relations & Events	
6051 Public Relations & Events	78,000.00
Total 6050 Public Relations & Events	78,000.00
6060 Office Expenses	
6061 Office Supplies	30,000.00
6062 Office Furniture	195,000.00
6069 Postage and Delivery	5,000.00
Total 6060 Office Expenses	230,000.00
6200 Information Technology	
6202 IT Hardware	549,000.00
6204 IT Maintenance	285,000.00
6206 IT Software	231,500.00
Total 6200 Information Technology	1,065,500.00
6310 Recruiting and Hiring Costs	
6313 New Hire & Random Drug Testing	8,000.00
6314 Testing & Background Checks	12,500.00
6315 Job Posting and Publication Fees	2,000.00
Total 6310 Recruiting and Hiring Costs	22,500.00
6320 Supplies, Tools and Equipment	
6321 Medical Supplies	500,000.00
6322 SCBA	380,000.00
6323 PPE Gear	496,800.00
6324 Medical Equipment	524,700.00
6325 Equipment & Small Tools	544,550.00
6326 Uniforms	237,800.00
6327 Rehab Supplies	18,950.00
6328 Honor Guard	9,000.00
Total 6320 Supplies, Tools and Equipment	2,711,800.00
6340 Training, Education and Certs	
6341 Training	304,100.00
6342 Certifications	52,100.00
6343 Educational Seminars	112,300.00
Total 6340 Training, Education and Certs	468,500.00
6350 Travel and Lodging	
6351 Lodging	170,000.00
6352 Travel & Mileage	71,000.00
6353 Meals & Per Diem	76,000.00
Total 6350 Travel and Lodging	317,000.00
6360 Facilities	
6362 Facilities Maintenance/Supplies	410,000.00
Total 6360 Facilities	410,000.00



Budget Overview: FY2023-2024 Budget

	TOTAL
6370 Vehicle Maintenance & Supplies	750.000.00
6371 Vehicle Maintenance & Supplies 6372 Vehicle Fuel	750,000.00
Total 6370 Vehicle Maintenance & Supplies	420,000.00 1,170,000.00
	1,170,000.00
6400 Payroll Salaries	
6401 Salaries	12,775,000.00
6402 Overtime	1,280,000.00
Total 6400 Payroll Salaries	14,055,000.00
6410 Payroll Taxes	
6411 CO-FICA	870,000.00
6412 CO-MEDC	204,000.00
6413 CO-UNEM-TX	140,000.00
Total 6410 Payroll Taxes	1,214,000.00
6420 Employee Benefits	
6421 Health Insurance	1,312,000.00
6422 Retirement	2,000,000.00
6423 Education Assistance	80,000.00
6425 Workers Compensation Insurance	244,000.00
6426 Employee Health & Safety	140,000.00
Total 6420 Employee Benefits	3,776,000.00
6430 Employee Morale	
6431 Employee Relations & Events	37,500.00
Total 6430 Employee Morale	37,500.00
6500 Insurance Expense	
6501 General Liability Insurance	250,000.00
Total 6500 Insurance Expense	250,000.00
6510 Professional Fees	
6512 Audits	30,000.00
6513 EMS Billing Fees	228,000.00
6514 Consultants	140,000.00
6515 Medical Control Services	250,000.00
6516 Legal Fees	140,000.00
6517 Dispatch Services	50,000.00
6518 Bank Service Charges	500.00
6519 Payroll Processing Fees	40,000.00
Total 6510 Professional Fees	878,500.00
6530 Telecommunications	
6531 Telecommunications & Radios	191,800.00
Total 6530 Telecommunications	191,800.00
6540 Utilities	
6541 Utilities	190,000.00
	,



Budget Overview: FY2023-2024 Budget

	TOTAL
Total 6540 Utilities	190,000.00
6570 Interest Expense	
6571 Credit Card Interest	500.00
6572 Note Payable Interest	972,300.00
Total 6570 Interest Expense	972,800.00
6580 Debt Service Principal Payments	
6582 Buildings	1,198,400.00
6584 Machine and Equipment	203,100.00
6585 Vehicles	809,800.00
Total 6580 Debt Service Principal Payments	2,211,300.00
6590 Miscellaneous Fees	
6591 Miscellaneous Fees	1,000.00
Total 6590 Miscellaneous Fees	1,000.00
6750 Capital Expenses	
6751 Capital Land / Real Estate	4,000,000.00
6752 Capital Buildings	25,651,000.00
6753 Capital Machine & Equipment	265,000.00
6754 Capital Vehicles	3,545,000.00
Total 6750 Capital Expenses	33,461,000.00
Total Expenses	\$64,296,000.00
NET OPERATING INCOME	\$ -30,827,000.00
Other Expenses	
8010 Transfers Out	
8011 District2 Fire&Rescue Transfers	1,660,000.00
Total 8010 Transfers Out	1,660,000.00
Total Other Expenses	\$1,660,000.00
NET OTHER INCOME	\$ -1,660,000.00
NET INCOME	\$ -32,487,000.00